Five-Year Plan

- **Develop Permanent Housing for Chronically Homeless Individuals**. The Housing Authority of the County of Salt Lake has made a commitment to be a partner in the State of Utah and HUD's vision to end chronic homelessness in ten years. It is our goal to develop or acquire 100 units of housing for chronically homeless individuals that is located near public transportation. In order to achieve this goal we will collaborate with the Housing Authority of Salt Lake City, the Crusade for the Homeless foundation and community services providers. This type of housing will require on-site management, intensive case management and other supportive services such as mental health, substance abuse and medical. We plan to seek funding from Federal, State and local governments as well as private sources. Project basing some of the Section 8 vouchers to implement this will enable us to afford the necessary on-site services.
    - **Progress**: HACSL constructed and opened Grace Mary Manor – 84 units for chronically homeless individuals. In addition HACSL secured over 120 tenant-based units of subsidized housing

- **Develop 200 units of workforce housing.** We will pursue the purchase of existing buildings or land to create workforce housing that will meet the needs of lower-income members of our community as well as to offset expenses of developing and managing housing for extremely low-income individuals, such as the chronically homeless.
    - **Progress:** HACSL acquired Covewood, 98 units of workforce housing.

- **HUD Housing subsidies**. Actively lobby HUD and elected officials to increase or maintain funding and service levels for the Section 8, Public Housing and other Federal Programs that benefit our clientele. We will actively pursue funding for housing subsidies should it become available.
    - **Progress**: Kerry and members of the Board attend the NAHRO Legislative conference each year. Staff also meet annually with local congressional staff.

- **Public Housing.** Implement asset based management plan for Public Housing projects once enacted by Federal regulations. This may include disposing of units that are not cost effective under the new asset management program and replacing them with units that both meet the needs of the community and the new HUD requirements.
    - **Progress:** HACSL has made significant progress in implementing Asset-Based Management and will continue to assess and refine the processes.
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- **Waiting Lists**. Evaluate and implement, if practical, a shared waiting list for the Section 8 Program with the Housing Authority of Salt Lake City and West

Valley City. Explore adding preferences to the waiting list. Look at implementing site-based waiting lists for the Public Housing Program to meet needs of clients and asset based management requirements. Look at implementing site-based waiting lists for the Public Housing Program to meet needs of clients and asset based management requirements.

- **Progress:** HACSL supports this concept and continues to meet with County and other PHA's.

- **Fair- Housing**. Implement priorities from 504 Fair Housing plan as funding allows.
    - **Progress**: HACSL is in compliance with VCA.

- **Residents**. Involve residents in creating quality affordable housing with supportive services as needed.
    - **Progress**: HACSL meets regularly with Resident Advisory Board to involve them in decision making. Grace Mary Manor has started a Resident Advisory Board in 2008. There are active boards at the Highrise, Valley Fair Village and Pleasant Green Villa.